

Anglican Homes Incorporated



ANNUAL REPORT 06/07

truth - integrity - nurturing - living





truth
integrity
nurturing
living

AMANA LIVING

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CHAIRMAN'S OVERVIEW

It is my pleasure to report on behalf of the Amana Living Board on the 2006/07 year. This past year has been an exciting and challenging time that saw the launch of our new name 'Amana Living' and the 'tag' line 'part of the Anglican community'. The re-branding of our organisation was seen as important to our future market positioning and image. Amana (taken from the Bible) means 'truth, integrity and nurturing', which reflects our approach, and 'Living' was chosen as we seek to support those living the second half of life. This is also symbolised by the kite which forms part of our logo.

The year has seen significant growth for the organisation, particularly in the area of community-based care and has seen us take many steps towards the achievement of our vision.

Providing the highest standard of care and services to our residents and clients continues to be the driving force behind all our activities. One of the most important and exciting initiatives is the piloting of our Personal Enrichment Program. This program is designed to enrich the mind, body and soul of our residents and clients to ensure that they continue to live life to the full, irrespective of their current capability. We are extremely grateful to the Anglican Community Fund for their support of this initiative.

The expansion of our Information and Service Centre has also enabled a greater focus on customer service to potential residents, clients and their families by providing a central point for the provision of information and the entry point to our services.

It is particularly pleasing to report that all of Amana Living's residential care facilities were successful in receiving the full three year accreditation in the recent external audits. In addition, the independently analysed resident and client satisfaction survey showed a very high, and improved, level of satisfaction with the care and services provided. Our very dedicated care staff are to be sincerely congratulated on these outstanding results.

The articulation of Amana Living's "Anglican Essence" was undertaken this year. This work outlines to staff what is expected of them in working in an Anglican organisation and guides the implementation of activities, behaviours and symbols to ensure we maintain our Anglicanism while welcoming all to our organisation.

There has been steady progress in the renewal of Amana Living infrastructure and acquisition of new property, as part of our \$300m 10 year Strategic Facilities Plan (as outlined on Page 6). Amana Living is committed to this plan to ensure our facilities are of the highest standard and position us well for the future.

Our management and all our staff are to be congratulated for their outstanding teamwork and dedication to maintaining an exceptional standard of care and for their work in positioning Amana Living well for the future. I thank the Chief Executive Officer, Ray Glickman, his team and the Amana Living Board for their continued support and commitment to Amana Living.

I look forward with anticipation to the coming year, confident that we are united in our mission, providing excellence in aged care and support services

A handwritten signature in black ink, appearing to read 'Peter Dawes', with a long horizontal flourish extending to the right.

Peter Dawes - Chairman



CEO's PERSPECTIVE

This is an exciting time at Amana Living - our world is bubbling with opportunities, possibilities and plenty of challenges.

Having developed a clear new vision supported by a positive new brand, we have well and truly started making our new directions a reality. We are bringing new care beds on stream, we are refurbishing our retirement living units and we have acquired a site for a new service hub in the South West. Our new Information and Service Centre is up and running and we are getting some encouraging results from our Personal Enrichment Program trials.

When introducing new initiatives, it is very important not to take your eye off the ball in terms of the basics - providing excellent support and care for older people in our facilities and in their own homes. Judging from our excellent customer survey feedback, we are succeeding in this regard and our long-standing reputation for care is enduring amidst the changes.

In addition to the opportunities that we are following up on, there are many possibilities out there that we consider will improve the quality of life for older people in the future. Some of these relate to new technology, reducing isolation and improving care, while others are about new forms of housing or a stronger emphasis on wellness in old age.

At Amana Living, we are ambitious about our capacity to make a real difference to the lives of older people and we are striving to make a contribution of which the Diocese will be proud. However, we are undeniably doing this at a time when the challenges facing the aged care sector in Western Australia are of unprecedented difficulty. I think a diving analogy works well here. We are attempting ambitious dives off the high board right now, but due to the serious labour shortage in WA and cost escalations in building and remuneration, we are adding in a double twist with pike!

It's really tough for our dedicated staff right now, as we are introducing many new care workers, sometimes with little experience, into the system.

The challenges on the financial front are similarly of great significance. As the cost of labour, building, compliance, petrol, food and services all rise significantly, respective governments continue to fail to support the sector adequately. As a consequence, aged care providers need to secure the best revenues they can, with the risk that lower income older people will miss out. At Amana Living, we are committed to meeting our vision of service to older people from all walks of life, and so we will always ensure that business is kept in proper balance with our mission objectives.

All in all, it's a lively and exciting time to be involved in aged care and with older people's issues in general. It's not easy, but nothing worth doing ever is.

At the end of the day, we must not forget that it is the quality of the interaction between our care and services staff, volunteers, and our residents and clients that really counts. We have great people involved with Amana Living and that gives us plenty of confidence for the future.

A handwritten signature in black ink, appearing to read 'Ray Glickman', written in a cursive style.

Ray Glickman - CEO

our mission

To excel in providing Christian care and services in Western Australia to people living the second half of life.

our vision

where we are headed

- Continued commitment to excellent care
- Relevance to all people in the second half of life
- Updated facilities relevant to the future
- Balance community and residential care
- Enrich the experience of those we care & serve
- Integrate services - aged, health, lifestyle
- Link in with local communities and society
- Long term sustainability

how we will get there

By emphasising:

- Christian values and principles
- Good strategic planning
- Participative leadership
- A focus on business excellence
- Strong Board governance
- Sharing information & building partnerships
- Trust and mutual commitment between staff and the organisation

our values

Compassion

Courtesy and kindness are extended to each person in every circumstance

Justice

All interactions are based on fairness and honesty

Hope

Is the expectation of triumph over every challenge

Inclusiveness

We exist to serve people from all walks of life

our philosophy of care

We strive to enrich the mind, body and soul of those we serve by:

- Generating a sense of passion and energy about people living their life to the full;
- Creating genuine choices so that people can live life in a meaningful way, reflective of their preferences and individuality;
- Creating opportunities for people to stay connected with past friendships and to develop new ones;
- Always involving and consulting people in decisions that affect them;
- Creating opportunities to improve and restore physical abilities and mental agility so that people can keep fit, active, involved and independent wherever possible;
- Providing excellent clinical and health care in all circumstances;
- Supporting people to explore and develop their spirituality;
- Encouraging and acting on feedback to improve care and services.

our organisational culture

- We're committed to our Mission, Values and Philosophy of Care;
- We're Anglican and we're proud of that;
- We're passionate about what we do;
- We plan ahead and we're practical about it;
- We always try to say yes;
- We celebrate our achievements and learn from our mistakes;
- We strive to get better and better;
- Everyone is important in our team;
- We all take responsibility for what gets done;
- Our leaders consult and listen to advice;
- We're never afraid to say what we really think;
- Our leaders make the tough calls, but with compassion;
- We like to try new things;
- We work hard and have fun;
- We support our staff to balance work and life.

our anglican essence

- Commit yourself to the care and well-being of our residents and clients;
- Be an active, positive participant in the life of the organisation;
- Familiarise yourself with Anglican values and traditions;
- Be proud of our Anglican roots;
- Create opportunities for staff, residents and families to "taste" the Anglican faith, but never ever put pressure on people to do so;
- Respect and cherish the diversity of our organisation and build bridges with people of good values from all backgrounds and creeds;
- Support the symbols of Anglicanism within the organisation – the services, the chapels, the icons and the sacred places;
- Learn and remember Archbishop Roger Herft's brilliant and inclusive summary of the Anglican way – "All are welcome, all may taste, none will be refused".



FACILITIES & ACCOMMODATION

...we can be proud of

The Board approved a 10 year Strategic Facilities Plan for Amana Living's properties in June 2006. This \$300m plan will guide the refurbishments, redevelopments and property acquisitions for the next decade to ensure that Amana Living's facilities are well located and are of a high standard.

Implementation of the Plan has commenced with priority being given to the upgrading of our lower cost accommodation. The refurbishment of Muschamp Village in Kalgoorlie has been completed and a major upgrade of St Francis Court in Inglewood is underway, with other sites planned for the coming years.

An exciting step in the achievement of Amana Living's vision for the provision of services in the South-West of Western Australia has been the acquisition of seven hectares of land in Treendale, Australind. Construction of approximately 114 retirement living units and a community facility is expected to commence in 2008, with a residential care facility planned for the future. We are liaising closely with the Bunbury Diocese on this project.

Other projects that are underway include:

- 11 new villas at Moline Village in Karrinyup;
- improvements at Edward Collick Home in Kalgoorlie for people living with dementia;
- four new villas adjoining St Francis Court in Inglewood;
- planning for additional development at Thomas Scott Village in Kelmscott; and
- a 32 bed addition to Peter Arney Home in Salter Point.

In addition, Amana Living has entered into an agreement to purchase two floors of a proposed building in Subiaco, to accommodate the Head Office. This will allow for the eventual redevelopment of the current Sundowner site in Cottesloe, provide greater exposure for Amana Living and provide for growth well into the future.

Amana Living is excited about the significant improvements that the Strategic Facilities Plan will deliver to our residents over the forthcoming years. All developments are being designed to ensure that they reflect our Philosophy of Care and provide for the delivery of services to meet the changing care needs of residents.

CARE & SERVICES

...enriching the experience

PERSONAL ENRICHMENT

While Amana Living is amongst the best aged care providers in the country, it remains a sad fact that far too many older people spend too much time just 'sitting around'. This can lead to loss of physical capacity, boredom and depression. In 2006 Amana Living commenced its Personal Enrichment Program (PEP), which is designed to turn this situation around.

The PEP focuses on enriching the mind, body and soul of those who are touched by our organisation. To this end, we commenced a series of pilot projects across the organisation to find effective ways to turn around the individual experience.

DIVERSITY IN CARE & SERVICES

Amana Living provides a broad range of aged care services, encompassing low care (hostel), high care (nursing home), in home care, respite care and day clubs. We provide care and service options to more than 2,000 residents and clients, including those living with dementia and their family carers, throughout the metropolitan area and regionally in Kalgoorlie and Albany.

QUALITY OF CARE AND SERVICES

All 16 of our Residential Care Facilities have successfully retained their three year Accreditation status and continued to meet 44/44 outcomes. Numerous announced and unannounced visits from the Aged Care Standards and Accreditation Agency Ltd (ACSAA) were undertaken at all of our locations with excellent results.

RESIDENT/CLIENT SATISFACTION

The trend towards very high and improved satisfaction levels continued in 2006/07 as Amana Living continued to undertake regular surveys of customer satisfaction. Our Community Services area achieved an outstanding overall satisfaction rating of 98% in its inaugural survey. Our Residential Care services improved satisfaction levels by a further 5% to an impressive 95% satisfaction level.

INFORMATION AND SERVICE CENTRE

In late 2006, we developed our Admissions Service into a fully-fledged comprehensive front door to our services - the Information and Service Centre. This customer gateway enables potential clients and their families to view the complete range of services offered and to see which one best meets their needs. On an annual basis, we have responded to nearly 3,000 enquiries, have processed 2,600 application packages and have welcomed 266 new residents into Residential Care. The concessional ratio (those in receipt of the full aged care pension) stood at a high 52%, reflecting our continued commitment to people who have limited financial means.

A FOCUS ON GREAT CARE

This year has seen substantial progress in further developing clinical and care standards across Amana Living. Through the leadership of our Clinical Governance team, we have:

- Implemented an electronic client documentation system across 15 residential care facilities which sees the end of hard copy documentation;
- Revamped our Clinical and Care Guidelines to be consistent with a best practice approach;
- Launched a comprehensive nutritional program;
- Implemented the Amana Living First Support Service in partnership with McCusker Learning & Development;
- Implemented Physio Chi across our Residential care facilities; and
- Trained 822 staff in clinical and/or care training and employed a Staff Development Nurse to maintain focus on training and development.



AMANA LIVING

RESIDENTIAL CARE



RESIDENTIAL CARE ...keen on living life

2006/07 was a challenging and successful year for Amana Living's residential care sector. All centres remained fully accredited and every unannounced visit to check on care standards was passed with flying colours.

Labour market pressures, coupled with increased compliance and regulation requirements put pressure on the system during the year. We responded to the heavy competing demands being placed on our Centre Managers by taking the decision to appoint several Centre Operations Managers in 2007/08, allowing Care Managers to focus on clinical and resident needs.

While excellent care standards were maintained throughout the year, improvements to the experience of our residents were generated from increasing diversity in social and recreational programs and via our enrichment focus arising from our Personal Enrichment Program trials. It was pleasing to see adventurous programs being undertaken around the Centres, including cooking clubs, sensory groups, men's workshops, pet care and a variety of exercise and wellness activities.

Intergenerational contact remained a major focus with most centres linking to local schools for visits and interaction.

As ever, the contribution of volunteers during the year has been tremendous. Without them, the care and support offered would be greatly diminished.

The tightening labour market increased pressure on our dedicated staff group. Once again they showed that their commitment and passion for our residents knows no bounds.



AMANA LIVING

COMMUNITY SERVICES

COMMUNITY SERVICES

...keeping people in touch

MORE HOME SERVICES AVAILABLE

2006/07 saw our Community Services offerings expand substantially to include 112 Community Aged Care Packages, our first group of 40 Extended Aged Care at Home Dementia packages and the expansion of our Home and Community Care funding to cover the whole metro area. This allowed us to offer a comprehensive suite of home support services for the first time.

DAY RESPITE

Our dementia specific day clubs continued to provide day respite services. Some highlights for the year included creating and stocking fish ponds at Catherine King House, intergenerational visits and pet therapy at Kinross Day Club and the impressive Christmas in July dinner at the Lefroy Day Centre.

CONTINUED FOCUS ON SUPPORTING CARERS

Carer Support meetings were held monthly and an informative carer newsletter was published quarterly. Carers, and clients who had been newly diagnosed with dementia or memory loss, were also supported through the Amana Living First Support Service. This service provides support through a friendship based model with specially trained support workers.

HOME SUPPORT CONTINUED TO THRIVE

In addition to extensive growth in home services offered by Amana Living, excellent initiatives continued to be implemented aimed at supporting Community Support Workers who provide valuable services into people's homes. The continued focus on independence was given a boost with the Independent Living Centre in Nedlands providing training in equipment to assist with maintaining independence.

The Seniors' Holiday Program continued to be popular, offering a range of breaks for both carers and clients. During the year, the program offered four day trips each week, short breaks to Busselton & Dunsborough, Christmas parties during the month of December, and a Carers' Day Out for each of the Day Centres.

AMANA LIVING'S COMMUNITY CARE EXPANDS IN ACCORDANCE WITH THE VISION

Amana Living's long-term aim is to achieve a balance between residential care and community care services, in recognition of people's increasing preference to remain living in the community. In 2006/07, we made great strides towards that goal.



AMANA LIVING

RETIREMENT LIVING



RETIREMENT LIVING

...in the swing of things

2006/07 was one of Retirement Living's most active years. In addition to managing Amana Living's extensive accommodation portfolio, the team was responsible for rolling out the communications to residents in relation to the Strategic Facilities Plan. Extra resources were committed to this important task and excellent results were achieved.

Once the major refurbishment program commenced, support and guidance was offered to residents across several villages. Some residents needed to move temporarily for their units to be refurbished, however, all went very smoothly.

From October 2006, an embargo was placed on the waiting list for most of our metropolitan villages, to accommodate residents whose units were under refurbishment and those which, over the next few years, will be decommissioned and redeveloped. Occupancy will continue to fall steadily until most of the refurbishments have been completed over the next couple of years.

Retirement Living was closely involved with the Property Maintenance Team to improve the maintenance and gardening services offered to the residents. Comments received at a range of resident meetings, indicated that service improvements were noticed and appreciated.

The Retirement Living Team has also been heavily involved in enriching the experience for people living with us. Numerous events were held throughout the year. Many of our residents explored new and different activities. Amongst the most spectacular of these was a parachute jump from 10,000 feet and a ride on a Harley Davidson motorbike to celebrate a 92nd birthday.

All in all, 2006/07 was a challenging but rewarding period for Retirement Living with pleasing improvements starting to emerge out of the refurbishment program at a number of our villages.



CHAPLAINCY

...here for everyone

Chaplaincy offers worship and pastoral care to residents, families and staff. These activities were extremely busy in 2006/07, as was the involvement of the Chaplains in deploying our Anglican Essence throughout the organisation.

The Anglican Essence statement, developed in 2006/07, helps explain what it means for Amana Living to be an Anglican aged care agency. Chaplains have involved themselves in Staff Welcome Days, management training and in undertaking an audit of sacred spaces during the year as part of this initiative.

Very welcome additions to chaplaincy have been the Venerable Peter Stanley, part-time Chaplain in Kalgoorlie and the Reverend Noel Townsend as Residential Honorary Chaplain. The Reverend John Williams retired as a Residential Honorary Chaplain after many years of dedicated service to the residents. The Reverend Kelleen Maynier acted wonderfully as locum for three months.

We are very grateful for the continued vital regular ministry of our Residential Honorary Chaplains, Chaplain Emeritus, Parish clergy, Lay Pastoral Ministers, volunteers from parishes (including some non-Anglican churches) and schools, without whom Amana Living could not operate as it does.

Thanks also go to our Bishops for their support during the year and to the Chaplaincy Team – Reverends David Atkinson, Greg Jordan and Rob Day.



CORPORATE SERVICES

...supporting excellent care

The function of Corporate Services at Amana Living is continuously focused on improving support to front-line care services.

Our Information Technology, Finance, Administration and Property areas have all undertaken reviews and introduced fundamental service improvements during 2006/07.

In a labour intensive industry such as aged care, Amana Living recognises that 'people issues' are everything. In 2006/07, the labour market hardened significantly, as the resources and mining boom generated an unprecedented demand for labour in WA. In keeping with the trend towards increased demand, costs of salaries and wages grew considerably.

Our Human Resources Department performed extremely well in 2006/07 keeping turnover rates at 2-15% below those of similar organisations. Furthermore, industrial relations were smooth throughout the year and occupational health and safety performance solid.

Major strides were made towards developing a participative organisational culture. "The Matrix" was successfully introduced, providing a forum for management and staff to sit around the table and develop initiatives to promote Amana Living as an employer of choice.

Volunteers continued to play a most valuable role in the life of our organisation. With our increasing focus on enrichment of the experience for older people whose lives we touch, volunteers will have an equally important, but changing role in the future. In 2006/07, we enjoyed the valued support of over 500 volunteers (not including school students) – a great result at a time when paid work is abundant.

GOVERNANCE & LEADERSHIP

...giving strong directions

BOARD MEMBERS



The Most Reverend Roger Herft,
Archbishop of Perth



Chairman,
Mr Peter Dawes



Dr Mark Donaldson,
MBBS (WA)



Mrs Karen L Field, BEc



Mr Ian Ludlow,
BCom, CA, AFAIM



Mr Roger M Port,
BA, CA, SF Fin, MAICD



Mr Andrew H Scotford,
LFAIQS, FRICS



Dr Sue van Leeuwen,
BAppSc, PGradDip, GradDipBus,
MBA, DBA, FLWA



The Venerable Angela Webb
BEd, BD



Mrs Lorraine E Allchurch

THE EXECUTIVE



Chief Executive Officer
Ray Glickman,
M.Bus, M.A. (Oxon), MA (Brun),
C.Q.S.W, F.A.I.M., G.A.I.C.D.



Director Care and Services
Suzi Cowcher,
RN, MBA

ANGLICAN HOMES FOUNDATION

...harnessing goodwill

Anglican Homes Foundation's (AHF) quarterly newsletter Amana Life was provided regularly to our donors and residents.

During the 2005/06 financial year, more than \$180,000 was raised from donations, sponsorship, bequests and pledges.

Staff members of the Amana Living Staff Giving Plan contributed fortnightly through payroll deductions a total of \$12,000, to purchase practical gifts for our centres for the enjoyment of residents.

This year several people remembered the work of Amana Living in their Will. The Board of Amana Living, its staff and residents would like to acknowledge and thank the families of these wonderful supporters.

The Annual Party at the Burswood Entertainment Complex in October 2006 was again a social highlight for residents. Over 800 residents, staff and guests enjoyed lunch, entertainment and the opportunity to meet old friends.

McCUSKER LEARNING AND DEVELOPMENT

...effective education in dementia and aged care

McCusker Learning and Development (MLD) provides high quality training services to the Aged Care Industry and the community at large. In operation since 1990, MLD was founded through the generous support of the McCusker family.

In 2006/07 MLD trained over 4,600 people across the state, in aged and dementia care, with a renewed focus on managing challenging behaviours.

New developments involved:

- A new course in Lifestyle and Leisure for therapy assistants and Day Centre staff;
- A partnership with Alzheimers Association and West One to develop a dementia e-learning program for use by remote and rural aged care staff;
- A partnership with Aged and Community Services of WA to deliver training in rural and regional WA; and
- An informative and useful website where potential clients and students can learn about our services, book courses and make enquiries (www.mccuskerlearning.org.au).

MLD is continuing to grow and develop. The next 12 months will see consolidation and the establishment of a stronger training presence in the Aged Care industry in Western Australia.

TOTAL CATERING SOLUTIONS

...quality food to aged care and beyond

2006/07 heralded a major change in Total Catering Solutions' (TCS) customer base. The disappointment of losing a major health care contract was quickly overcome by signing up a national quick service restaurant chain. Staff managed the transition efficiently with no loss of focus on traditional aged care and Easy Meals clients.

Important inroads were made to open up markets in the mining sector and in the production of new potato products.

TCS also committed itself to develop new menus and food services for Amana Living residents.

TCS continues to contribute strongly to Amana Living's financial position and prospects look promising for the future.

NOTE TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2007

BASIS OF PREPARATION

The summarised financial report, comprising the Summary of Consolidated Income Statement and Summary of Consolidated Balance Sheet, have been derived from the full financial reports of Anglican Homes (Incorporated) ("AH"), Anglican Homes Foundation (Incorporated) ("AHF") and McCusker Learning & Development (Incorporated) ("MLD").

GOING CONCERN

The financial report has been prepared on a going concern basis. Current liabilities exceed current assets due to the requirement to classify Accommodation Bonds and Interest Free Loans as current liabilities, however the Directors believe that it is highly improbable that these liabilities will be required to be settled within the next 12 months and therefore believe that the entity can repay all its debts as and when they fall due.

A full description of the accounting policies adopted by the above entities is provided in the 2007 financial statements which form part of the respective full financial reports.

STATEMENT BY BOARD OF DIRECTORS

For the financial year ended 30 June 2007

The Board of Directors declare that the attached financial statements have been derived from the full financial reports of Anglican Homes (Incorporated), Anglican Homes Foundation (Incorporated) and the Sir James McCusker Training Foundation (Incorporated).

P Dawes

Chairman



Dated 26/9/2007

I Ludlow

Treasurer



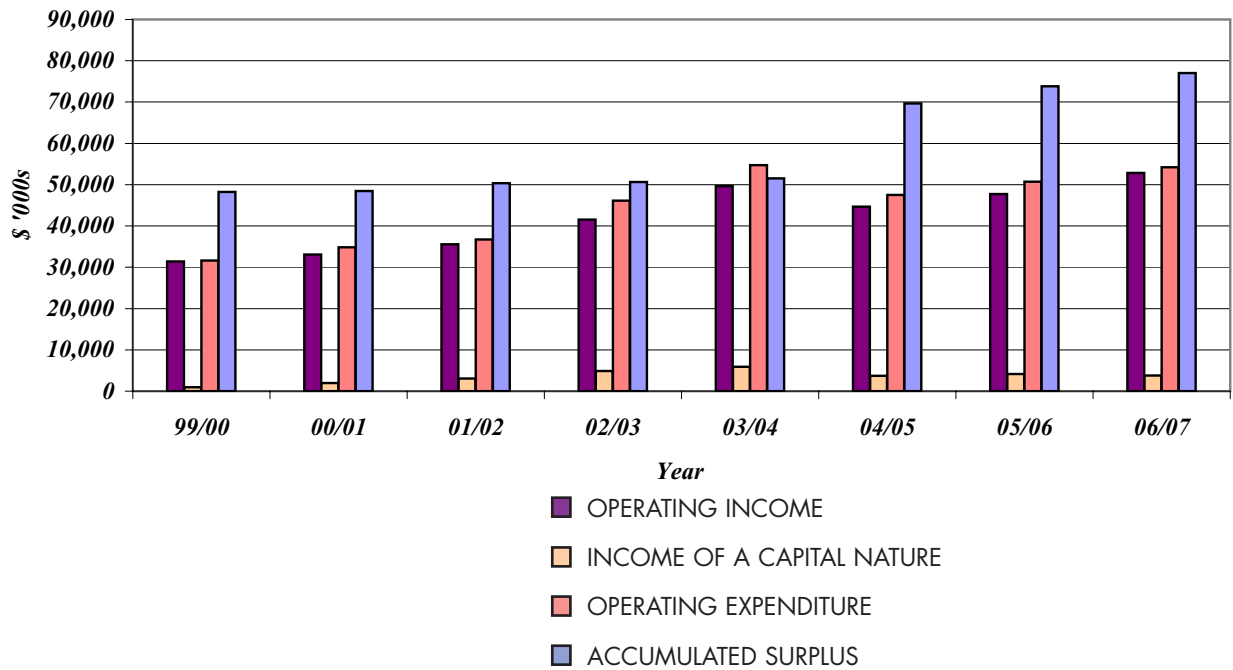
Summary of Consolidated Income Statement for the financial year ended 30 June 2007

	2007				2006			
	Consolidated	AHI	AHF	SJMTF	Consolidated	AHI	AHF	SJMTF
	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s
Income								
Government Grants	31,236	31,236	-	-	28,598	28,598	-	3
Rents, Fees and charges	12,683	12,328	-	506	11,432	11,389	-	238
Donations and bequests	103	3	100	-	99	18	311	-
Income of a capital nature	3,769	4,573	90	-	4,147	4,651	-	-
Other income	8,839	8,297	651	48	7,611	6,842	709	57
Revenue from Ordinary Activities	56,630	56,437	841	554	51,887	51,498	1,020	298
Expenditure								
Employee benefits	37,052	36,687	-	483	33,811	33,586	130	372
Catering and food supplies	3,529	3,525	-	4	3,332	3,329	-	3
Maintenance and repairs	2,707	2,707	-	-	2,164	2,138	-	26
Depreciation	4,540	4,513	-	27	3,852	3,826	-	25
Other expenses from ordinary activities	6,357	6,156	1,100	187	7,552	7,153	803	248
Expenses from Ordinary Activities	54,185	53,588	1,100	701	50,711	50,032	933	674
Profit/(loss) from Ordinary Activities	2,445	2,849	(259)	(147)	1,176	1,466	87	(376)
Total Profit/(loss)	2,445	2,849	(259)	(147)	1,176	1,466	87	(376)

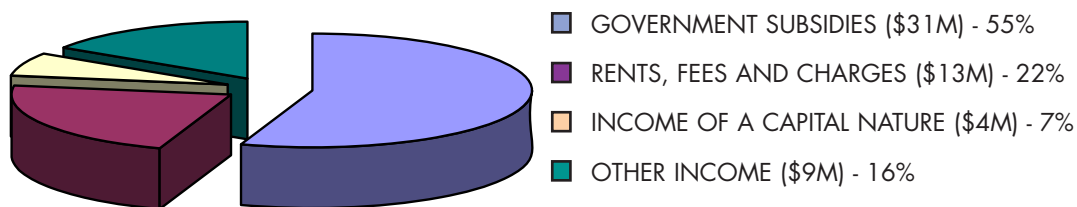
Summary of Consolidated Balance Sheet for the financial year ended 30 June 2007

	2007				2006			
	Consolidated	AHI	AHF	SJMTF	Consolidated	AHI	AHF	SJMTF
	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s
Current Assets	26,749	24,777	1,660	457	28,575	26,676	1,471	625
Non-Current Assets	104,193	101,173	2,902	118	94,833	91,708	3,022	103
Total Assets	130,942	125,950	4,562	575	123,408	118,384	4,493	728
Current Liabilities	47,527	47,304	78	290	43,363	43,227	35	296
Non-Current Liabilities	6,401	6,401	-	-	6,543	6,543	-	-
Total Liabilities	53,928	53,705	78	290	49,906	49,770	35	296
Net Assets	77,014	72,245	4,484	285	73,502	68,614	4,458	432
Total Accumulated Funds	77,014	72,245	4,484	285	73,502	68,614	4,458	432

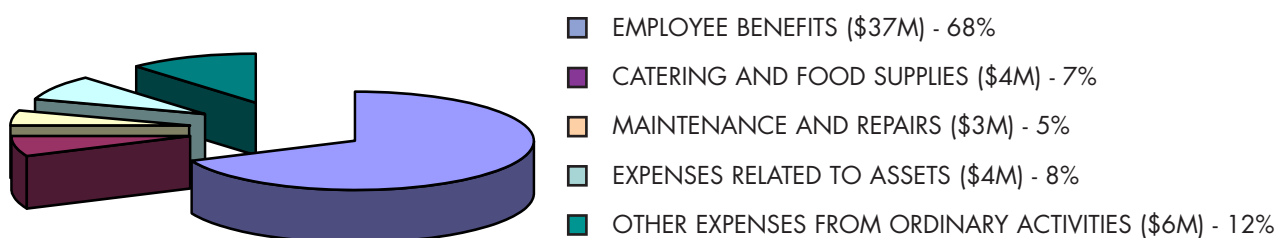
Comparison of Anglican Homes Group Financial Performance for the period 2000 to 2007



Consolidated Operating Income 2006/2007 (\$57m)



Consolidated Operating Expenditure 2006/2007 (\$54m)



Independent audit report to the Board of Directors of Anglican Homes Incorporated

Scope

We have audited the accompanying summarised financial report of Anglican Homes Incorporated, comprising the summary of consolidated balance sheet as at 30 June 2007 and the summary of consolidated income statement for the year then ended, and related notes, which was derived from the financial reports of Anglican Homes Incorporated, Anglican Homes Foundation Incorporated and Sir John McCusker Training Foundation Incorporated for the year ended 30 June 2007. We expressed an unmodified auditor's opinion on that financial report in our auditor's report dated 28 September 2007.

The Responsibility of the Board of Directors for the Summarised Financial Report

The Board of Directors are responsible for the preparation and presentation of the summarised financial report in accordance with Accounting Standards in Australia.

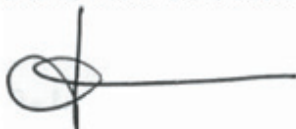
Auditor's Responsibility

Our responsibility is to express an opinion on the summarised financial report based on our procedures, which were conducted in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements.

Auditor's Opinion

In our opinion, the information reported in the summarised financial report is consistent, in all material respects, with the financial reports from which it was derived. For a better understanding of the scope of our audit, this auditor's report should be read in conjunction with our audit reports on the financial reports.

Deloitte Touche Tohmatsu
DELOITTE TOUCHE TOHMATSU



Leanne Karamfiles
Partner
Chartered Accountants
Perth, 28 September 2007

ACKNOWLEDGEMENTS

We recognise the enormous contribution made by many individuals and organisations who have helped us make a positive difference to the lives of our residents over the last 12 months.

It has been a year marked by important events and generosity. On behalf of the Amana Living Board, our staff and residents, we acknowledge with appreciation the support we have received from our many community and corporate partners, donors and volunteers.

We are also grateful to our sponsors, whose generosity has enabled us to publish this Annual Report, and thank them for their ongoing commitment to our organisation and aged care.

MAJOR SPONSORS

We welcome again the Anglican Community Fund which continues to provide ongoing support to Amana Living to help us enrich the lives of residents and clients



Amana Living has entered into an exciting new partnership with Northerly Group for project and construction services for the implementation of the 10 year Strategic Facilities Plan. We are grateful for their continued support and commitment in working with us to develop new facilities for our residents.



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